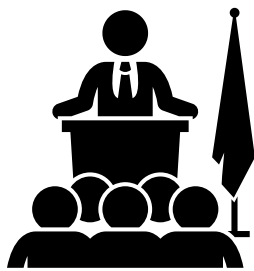


BOARD NEWSLETTER



October AGM

At the August board meeting, a motion was passed to hold the 2025 Annual General Meeting (AGM) on Saturday, Oct. 25, at 11:00 a.m. at Lamoureux Room 407 (street address: 145 J.J. Lussier Pvt.) and in a hybrid format. Open to all members of the Fulcrum Publishing Society, the AGM is a chance to hear reports from the Board and editorial staff, review our financials and audit, and elect new directors (or be elected!). Mark your calendars and join us in shaping the Fulcrum's future. More info will be sent to members about how to join virtually. Food and refreshments will be offered (with inclusive options available).



Message from the President

Ahoy Fulcrumites, new and old! Welcome to the first newsletter of the 2025-26 academic year! I hope the start of the school year has been treating you well. This past year has been one of exciting transition for the Fulcrum Publishing Society (FPS), and the next is shaping up to be just as dynamic. From the adoption of our new bylaws, to revising our strategic plan - which will be unveiled at our October AGM - there is much to look forward to going into the new academic/publishing year. But, as we look forward, it is also important to reflect on what has been accomplished. One important highlight of this past year was the Fulcrum being named Student Publication of the Year at the 2025 NASH Conference. This was a significant achievement by the editorial team, their staff, and contributors. On behalf of the board, I would like to congratulate everyone who made this possible! I would also like to thank our outgoing president, Keelan Buck, for his years of service and leadership. Keelan has been instrumental in navigating the FPS through challenges and positive changes, and in setting up the Fulcrum for years of continued success. Looking ahead, I hope that we can build on this forward momentum to ensure the Fulcrum is always able to serve its members and the student body of the University of Ottawa. In the meantime, I look forward to seeing you all at the upcoming AGM!

Devin Beauregard, President



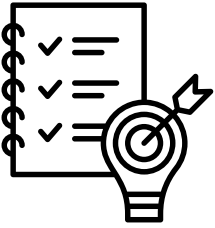
Message from the Outgoing President

The worlds of journalism, student media, post-secondary campus life, and non-profit governance - all relevant in their own way to the Fulcrum Publishing Society - have experienced remarkable shockwaves in past years. After two years as President and three years on the Board of Directors of the FPS, it strikes me just how proud I am of this organization's employees, volunteers, and partners. They found unexpected and exciting ways to ride these shockwaves and, despite so many challenges, position the FPS to grow, change, and succeed in the years ahead. To all enrolled at the University of Ottawa, I encourage you wholeheartedly to register as a member of the FPS and bolster the future of your independent, student-run, community-oriented news outlet. To students, alumni, and professionals in larger circles, consider making the rewarding step of joining our Board of Directors and having a direct impact on where the FPS goes next. I'm humbly grateful for having had the chance to do just that.

Cheers, Keelan Buck



From 1942 to 2004, the Fulcrum was published first by the University of Ottawa English Debating Society and later by the Student Federation of the University of Ottawa (SFUO), the precursor to UOSU. In 2004, the Fulcrum chose to part ways with the SFUO, and the following year the Fulcrum Publishing Society (FPS) was incorporated in Ontario, formally taking ownership of the paper. Since 2005, the Fulcrum has been published independently by the FPS. As a not-for-profit corporation, the FPS is required under Ontario's Not-for-Profit Corporations Act, 2010, to maintain a Board of Directors that oversees its governance and operations.



Strategic Plan

The 2025–2028 Strategic Plan, approved by the FPS BOD to be presented at the AGM, strengthens FPS’s role by addressing key challenges—such as high turnover, financial reliance on levies and ads, and evolving media habits—while building on its strengths of brand recognition, alumni support, and student creativity. The plan focuses on five priorities:

1. Student & Membership Engagement - Foster lasting relationships with students and alumni through events, campaigns, and mentorship.
2. Teaching Newsroom Model - Formalize training, mentorship, and professional development to prepare students for journalism and leadership careers.
3. Digital Transformation - Modernize platforms, expand multimedia (newsletters, podcasts, video), and improve accessibility and reach.
4. Governance & Board Engagement - Strengthen accountability through dashboards, self-assessments, and alumni mentorship.
5. Financial Resilience & Transparency - Diversify revenue streams, pursue grants and alumni contributions, and ensure open, responsible financial management.

Ultimately, the FPS seeks to preserve its independence, expand its impact, and empower the next generation of journalists while remaining accountable to its student membership.



How to join the FPS

The Fulcrum Publishing Society (FPS) is a not-for-profit corporation owned by its members. Any student at the University of Ottawa can join for free, gaining the right to vote at AGMs, run for a Board seat, and get on the email list for newsletters like these. Join by [filling out the form](#). Memberships are valid until Oct. 31 of a given year.



In February, the Fulcrum was recognized as the Publication of the Year by Canadian University Press, selected from among student publications across Canada. The award highlighted the dedication of the Fulcrum’s staff and, in particular, their thorough and honest coverage of the Tabaret Lawn encampment. The recognition also underscored the paper’s role in continuing a long history of documenting student protest and upholding the responsibility of student journalists to represent their peers. The Fulcrum thanks its readers for their ongoing support of both the paper and independent student journalism.



Meet a Board Member

Bhanu Bhakta Acharya

Q: How did you become involved with The Fulcrum?

One of my fourth-year undergraduate students, whom I had previously taught in Communication and International Development and Political Communication courses, reached out to me. Knowing my background in journalism and my continued work as a freelance contributor for digital platforms, she encouraged me to consider joining the Fulcrum Board. I had already been curious about the newspaper and had been following its content closely as a reader. That connection, coupled with my professional interests, led me to become a member of the Board.

Q: What are the key elements of your role with the Fulcrum Board of Directors?

Most of my responsibilities lie within the policy-making team. I have been involved in discussions on a wide range of governance issues, including the development of the constitution and bylaws. What I value most from this experience is the opportunity to observe and engage in a highly structured process of decision-making, as well as to appreciate the professional standards and formalities that guide the Fulcrum Board's work.

Q: What advice would you give to someone considering joining the Board?

The Fulcrum offers a unique and rewarding platform to engage with the behind-the-scenes activities of a student newspaper that carries a rich history and legacy at the University of Ottawa. For those interested in contributing journalistic insights or simply eager to learn from a vibrant and dedicated student team, it is an outstanding opportunity. Working alongside members of Generation Y and Generation Z not only sharpens one's perspective on contemporary media practices but also provides invaluable intergenerational learning and collaboration with young media practitioners.



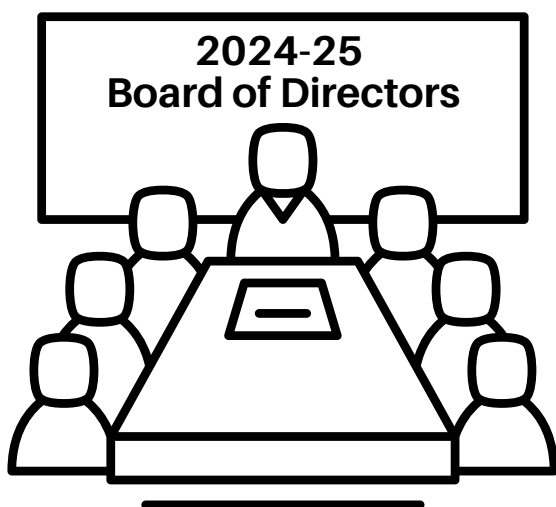
The Fulcrum completed its transition to a fully online news source in the 2019–2020 publication year. This shift followed a transitional period in 2018–2019, when the paper reduced its print schedule to one issue per month. Moving online allowed the Fulcrum to focus on timely, daily coverage, expand multimedia storytelling, and reach students directly through its website and social media platforms. In July 2023, however, the federal government's Bill C-18 led Meta to block Canadian access to the Fulcrum's Instagram account. To rebuild that connection with readers, a new account was launched in June 2024, where the paper continues to engage its audience and share student-driven stories.

Board Elections at the AGM

All current director terms will expire at the 2025 Annual General Meeting, where members will elect an entirely new Board of Directors. This is your chance to step into a leadership role and help guide the Fulcrum Publishing Society forward.

The Board is made up of:

- **Student Directors:** 3-4 current University of Ottawa students (never employed by the Fulcrum).
- **Community Directors:** 1-3 members of the Ottawa community with professional experience in areas like business, law, marketing, publishing, or PR.
- **Contributor Directors:** 1-2 past Fulcrum staff contributors within the last five years.
- **Fulcrum Alumnus Director:** 1 past employee of the Fulcrum with professional expertise.
- **Continuity Director:** 1 past Board member.
- **University Director:** 1 current University of Ottawa employee (preferably faculty).



President: Devin Beauregard (Community Director)
Chair: Vacant
Secretary: Andrew Wilimek (Alumni Director)
Treasurer: Vacant
Keelan Buck (Contributor Director)
Bhanu Bhakta Acharya (University Director)
Siena Domaradzki-Kim (Contributor Director)
Gabrielle Douglas (Student Director)
Agape Williams (Student Director)
David Okengwu (Student Director)
Tsongai Mazarire (Student Director)
Editor-in-Chief: Kavi Vidya Achar (non-voting)
Executive Director: Jason Seguya (non-voting)